

RECEIVED

ARTICLE 3. PARTIES TO THE AGREEMENT

'95 MAR -3 22:00

The Members of the Association (members) are:

FEDERAL MARITIME

TROPICAL SHIPPING &
CONSTRUCTION CO., LTD.
821 Avenue "E"
Riviera Beach, Florida 33404
Nationality: Bahama

TECMARINE LINES, INC.
9900 N.W. 25th Street
Miami, Florida 33172
Nationality: Florida, USA

BERNUTH LINES, LTD.
3201 N.W. 24th Street Road
Miami, Florida 33142
Nationality: Grand Cayman

CROWLEY AMERICAN TRANSPORT, INC
9487 Regency Square Blvd.
P.O. Box 2110
Jacksonville, FL 32203-2110
Nationality: Delaware, USA

INTERLINE CONNECTION, INC.
NR. 22 Le Village
Rue Du General de Gaulle
Marigot, St. Martin, French West Indies
Nationality: Puerto Rico

NPR, INC.
212 Fernwood Avenue
Edison, New Jersey 08818
Nationality: Delaware, USA

SEABOARD MARINE, LTD.
3401-A N.W. 72nd Avenue
Miami, Florida 33122
Nationality: Liberia

SEAFREIGHT LINE, LTD.
7379 N.W. 31st Street
Miami, Florida 33122
Nationality: Florida, USA

CARI FREIGHT SHIPPING CO. LTD.
3625 N.W. 82nd Avenue, Suite 204
Miami, Florida 33166
Nationality: Jamaica

COMPAGNIE GENERALE MARITIME
22 Quai Gallieni
92150 Suresnes, France
Nationality: France

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Marigot, St. Martin
French West Indies
Nationality: Puerto Rico

~~PUERTO RICO MARITIME
—SHIPPING AUTHORITY
Raritan Plaza One
Raritan Center
Edison, New Jersey 08837
Nationality: Puerto Rico~~

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Nationality: Delaware, USA

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ARTICLE 8. VOTING PROCEDURES

Decisions reached under this Agreement shall be by mutual agreement of all members entitled to vote, it being fully understood that no member is required to adhere, other than voluntary, to any decision reached. A member of a voting Section as defined herein not providing an active service to an Island within that Section, will not be entitled to vote on any matter relating to that Island during the period of the member's nonservice. Any discussions between or among any two or more members of a voting Section in which they are entitled to vote, in which agreements are reached, shall be by mutual agreement of those members participating, it being fully understood that no member is required to adhere, other than voluntary, to any decision reached.

The Association voting section membership is:

Section 1 (Leeward/Windward Islands to/from Continental United States)

Tropical Shipping & Construction Co., Ltd.
Crowley American Transport, Inc.
NPR, Inc.
Tecmarine Lines, Inc.
Bernuth Lines, Ltd.
Seaboard Marine, Ltd.
Compagnie Generale Maritime
Cari Freight Shipping Co. Ltd.

Section 2 (Barbados to/from Continental United States)

Tropical Shipping & Construction Co., Ltd.
Crowley American Transport, Inc.
Tecmarine Lines, Inc.
Bernuth Lines, Ltd.
Seaboard Marine, Ltd.
Cari Freight Shipping Co. Ltd.

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The Association voting section membership is:

Section 1 (Leeward/Windward Islands to/from Continental United States)

Tropical Shipping & Construction Co., Ltd.

Crowley American Transport, Inc.

~~Puerto Rico Maritime Shipping Authority~~

NPR, Inc.

Tecmarine Lines, Inc.

Bernuth Lines, Ltd.

Seaboard Marine, Ltd.

Compagnie Generale Maritime

Cari Freight Shipping Co. Ltd.

Section 2 (Barbados to/from Continental United States)

Tropical Shipping & Construction Co., Ltd.

Crowley American Transport, Inc.

Tecmarine Lines, Inc.

Bernuth Lines, Ltd.

Seaboard Marine, Ltd.

Cari Freight Shipping Co. Ltd.

IN WITNESS WHEREOF, the Members have executed these revisions to Article 3 as of the
3 Day of MARCH 1995.

TROPICAL SHIPPING & CONSTRUCTION
CO., LTD.

By: Philip Busby
Philip F. Busby
Executive Director

TECMARINE LINES, INC.

By: Philip Busby
Philip F. Busby
Executive Director

BERNUTH LINE, LTD.

By: Philip Busby
Philip F. Busby
Executive Director

CROWLEY AMERICAN TRANSPORT, INC

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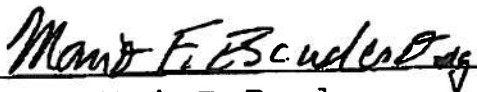
CARI FREIGHT SHIPPING CO. LTD.

By: Philip Busby
Philip F. Busby
Executive Director

CARIBBEAN SHIPOWNERS ASSOCIATION
FMC Agreement No. 202-010979-25

In witness Whereof, the member has caused this agreement to be
executed below by its duly authorized representative this 3rd day of
March, 1995.

On Behalf of NPR, INC.


Name: Mario F. Escudero
Title: Vice President and General Counsel, NPR, Inc.

T.S.I.
TRANSPORTATION SERVICES, INC.

Suite 414
Galleria Professional Building
915 Middle River Drive
Fort Lauderdale, FL 33304-3598

Telephone (305) 561-1768
FAX (305) 566-6226

FMC LETTER OF AUTHORITY
DELEGATION OF AUTHORITY TO FILE FMC TARIFFS
& RELATED DOCUMENTS
(In Accordance with 46 CFR 514.4(d))

DATE: March 3, 1995

CARRIER: NPR, INC.

ADDRESS: 212 Fernwood Avenue

CITY, STATE, ZIP: Edison, New Jersey 08818

PHONE NUMBER: (908) 225-5036

FAX NUMBER: (908) 2255728

This is to certify that Transportation Services, Inc., located at 915 Middle River Drive, Suite 414, Fort Lauderdale, FL 33304-3598, is hereby authorized to file in accordance with 46 CFR 514.4(d) for the undersigned's name, place and stead. The undersigned delegates authority to Transportation Services, Inc. to create/modify/review/authorize/transmit and retrieve tariff data as it pertains to the Caribbean Shipowners Association.

All filings and amendments made by Transportation Services, Inc., pursuant to this delegation of Authority are to be considered official filings of the Carrier or Conference named when tendered for ATFI filing with the Federal Maritime Commission.

Name: Mario F. Escudero

Title: Vice President and General Counsel, NPR, Inc.

Signature: Mario F. Escudero
rdg

**NPR, Inc.**

P.O. BOX 3170, 212 FERNWOOD AVENUE, EDISON, NEW JERSEY 08818 • (908) 225-5036 • FAX (908) 225-5728

March 2, 1995


BY FAX and FEDEX Fax No. (305) 948-3650

Dana Gonzalez, Administrator
Caribbean Shipowners Association
915 Middle River Drive, Suite 600
Ft. Lauderdale, FL 33304

Dear Ms. Gonzalez:

This is to advise you that the Puerto Rico Maritime Shipping Authority (PRMSA) has entered into an agreement of purchase and sale with NPR, Inc. under which NPR, Inc. will acquire and operate substantially all of PRMSA's assets. Closing on the sale is scheduled for March 3, 1995. As part of the sale, it will be necessary to transfer PRMSA's membership in the Caribbean Shipowners Association (CSA) to NPR, Inc. The purpose of this letter is to authorize you to make the necessary conforming changes in the CSA agreement and to give any required notices to the Federal Maritime Commission by noon, Friday, March 3, 1995. We will contact you before then to make sure that all is in order. Thank you for your assistance and cooperation.

Very truly yours,

Mario F. Escudero
Mario F. Escudero 

Vice President and
General Counsel,
NPR, Inc.